





Multi Channel Culture Platform



musician cinefarm women classic

STARLOUNGE

As a platform for creating a spatial ecosystem, Star Lounge aims to revitalize the local commercial area by utilising the existing unusable space rather than the huge space created by the existing new market.

In the end, it aims to improve the quality of life for everyone who uses it.

STARLOUNGE

Online growth, changing trends, all existing buildings are vacant across the country, and brand demand isoversupplied.

Tsunami classifieds nearby, theatre, supermarket

노인인구급증

55-75 years old (15 million) No place to go, no money, nothing to do, fit, active seniors

Information exchange, hobbies and selfdevelopment through interaction on the platform, and professional development

News Personal Development

STARLOUNGE

Mid-career women with career breaks Liberation from children Middle-aged woman who lost her bearings at that moment

The lowest-cost place to build and navigate the future

News
Personal
Development

ThresholdMus ician

Industrialization of KPOP by a few large agencies has failed to form a true KPOP industry High barriers to entry

Comfortable and safe working environment Local food and local economy active Digest on our own platform

Mid-life jobs

Urban
Agriculture
AffordableSm
art Farms

Utilize 20 empty spaces than smart farms with high installation and operation costs Utilize empty spaces for installation and operation at 20% cost ESG management

- •-1. policy proposal overview
- ·-Purpose
- •- To transform the Starlounge community platform into a social enterprise to revitalize culture and the arts, create local jobs, and establish an ESG-based food distribution network.

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-Main contents

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- -Revitalize local communities through the operation of 100 branches
- ·-Provide jobs for women, youth, and the elderly and support the socially disadvantaged
- Producing eco-friendly food and realizing ESG through urban farming
- ·- 2. Business Background and Need
- --Social Background:
- Deepening problems of aging, youth unemployment and career breaking women
- Increasing need to support local communities and cultural arts
- •-Economic background:
- •-Tax benefits, government subsidies and policy funding available through ESG and social enterprise certification.
- •-Expected to contribute to balanced regional development and diversification of industries
- •- 3. Star Lounge Social Enterprise Model Introduction
- --Platform Composition:
- •-Star Lounge Woman: Emotional complex cultural space, culture and care service for women
- •Star Lounge Classic: Health, culture, and job connections for middle-aged and older adults
- •-Star Lounge Musician: A practice room for KPOP aspirants and a base for global expansion
- •-Star Lounge Farm:
- •-Operates an urban agriculture-based food supply chain.
- •-Created direct employment for 3,000 people, 30 at each of 100 locations

4. Job creation and economic impact

-Employment effect:

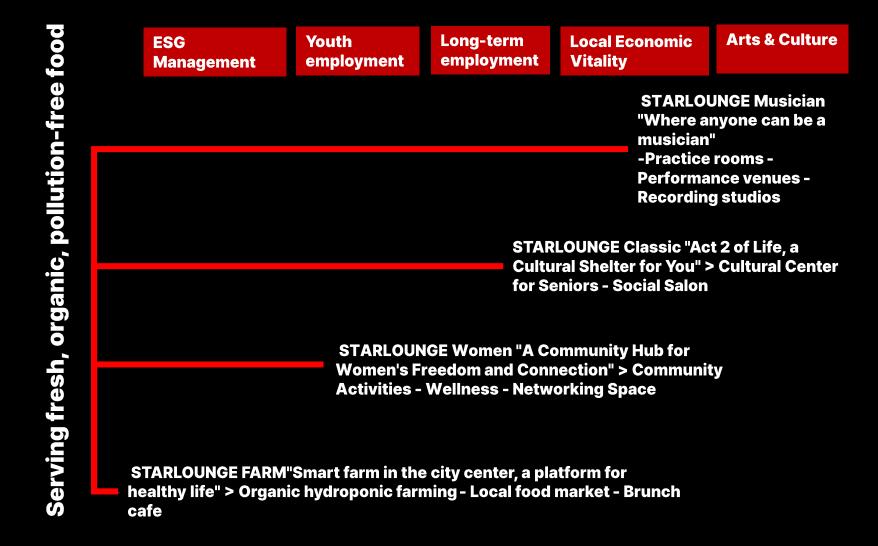
- -Direct employment: Approximately 3,000 (Star Lounge Farm) + 2,500+ (platform operation)
- -Indirect employment: About 2,000 people in related industries such as logistics, content, education, etc.
- -Total employment effect: Over 7,500 people
- -Economic ripple effect:
- -Effect of triggering production of about KRW 600 billion annually (ESG and social value linkage)

5. Government and local government support and linkages

- -Financial support:
- -Support programs for labor costs, business development costs, social insurance premiums, etc.
- -Tax and policy benefits:
- -Corporate and local tax reductions, preferential purchasing for public institutions, and use of social enterprise marks
- -Space and facility support:
- -Cooperation with local governments to link startup space, pilot project selection, and facility installation subsidies
- -Linked programs:
- -Connection with youth jobs, local culture revitalization, urban agriculture education programs

6. Expected effects and future development direction

- -Social effects:
- -Vitalization of culture and arts, enhancement of community welfare, support for vulnerable groups
- -Economic effects:
- -Vitalize local economy, attract long-term investment through ESG realization
- -Policy development:
- -Building on the success of the social enterprise model to spread nationwide and expand overseas



STARLOUNGE

Excluding musicians, WOMEN, CLASSIC, FARM space is 1,500 square meters, with a space capacity of 150,000 square meters when 100 branches are opened 1,000 members per branch 100,000 concentrated members

Rather than remodeling a space and changing the interior to make it look nice, we create an ecosystem where content is constantly created, and that content gathers people and creates content.

Starlounge's four brands engage customers by targeting young and old with organic relationships between brands Repurposing a space that captures the hearts and minds of customers

If we look at Starlounge from different perspectives, we can think of it as more than just a community space.

For example, in the future, it could be seen as a platform where people don't just consume space, but also generate new ideas and create a unique culture through it.

If we look at Star Lounge as a platform that encompasses all generations, young and old, I think it can play a special role in shaping culture and community beyond just utilizing the space, so it can really become a multicultural platform.



Summary Financial Statements (in KRW billion) Item Amount Membership 100,000 Annual membership fee 3.6 million Revenue 3,600

Operating income 1,440 Profit margin 40% Income tax 360 Net income 1,080

Investor Summary Business OverviewOperation of 3 brands based on premium community, 100 branches, 100,000 members per year subscription revenueTotal investment cost KRW 150 billion (100 branches × 1.5 billion)Estimated annual revenue KRW 360 billion (100,000 members × KRW 3.6 million)Operating margin 40%Annual net profit KRW 108 billionAverage net profit per branch KRW 10. 800 million KRWReturn on investment (ROI)Approx.72% (KRW108 billion ÷ KRW150 billion)Payback period Approx. 1.4 years (KRW150 billion ÷ KRW108 billion)Key selling points

☑ Stable subscription-based revenue **☑** Decentralized operating structure

✓ Fast payback & high margin structure ✓ Simultaneous brand + platform growth

BEP CalculationAnnual membership fee per member: KRW 3.6 millionNet sales including variable cost/margin: approx. KRW 360,000/person (with remuneration)Number of BEP members= High maintenanceNet contribution per capitaBEP members= Net contribution per capitaHigh maintenanceConservative net profit margin of 30% Assuming:Number of BEP members= KRW 70 billion3.6 million \times 0. 3 \approx 64,815 membersBEP members= 3.6 million \times 0.3700 billion \approx 64,815 members \checkmark Break-even point with 64,815 members or more \checkmark 35,000 members over the current plan of 100,000 members (54% overachievement)

STARLOUNIGE musician



The industrialization of K-Pop will only be complete when it becomes a network that connects "many musicians" instead of creating "a handful of idol stars.

"K-Pop today is like a "skyscraper," but the model presented by Star Lounge is a "sprawling city."

1. Insights that penetrate to the essence

1. Beyond the age-old question of "Is K-Pop an industry or an art?", it pointed out the essential point that "To be an industry, everyone should be able to participate", a topic connected to the democratization of the cultural industry, which is a very important criterion in today's global content ecosystem.

Insights from the turning point 2. Criticism of structural ills The pointing out of the vicious cycle of reliance on large agencies \rightarrow high barriers to entry \rightarrow moral hazard and decreased creative diversity is a good indication of the blind spots within the industry. This structure is also similar to the reason why J-Pop in Japan failed to globalize (closedness, focus on domestic market).

Realism of structural criticism 3. Propose an alternative: "Exchange, not education" The idea of "exchange, not education" is very original → it is an industrialization direction that creates an ecosystem of co-creation and mutual inspiration, not just "spreading K-Pop." In particular, the structure of foreigners becoming K-Pop musicians by creating results together with Korean musicians is an innovative concept that changes the identity of K-Pop from "belonging" to "creation.

Future Industry Model Proposal 4. Alignment with Global TrendsToday's music industry is moving from platform-centered to creator-centered. Example: Increasing creator autonomy on YouTube, SoundCloud, TikTok, etc. Your proposal fits perfectly with this trend.



"Made in Korea by the World"

Why this is important: K-Pop today is not a franchise model → The illusion of "only Koreans, only Korean companies" is an obstacle to industry development True industrialization requires a diverse, open, and sustainable ecosystem of producers (musicians) Korea is the home of this culture and is best positioned to serve as a hub.

The Role of STARLOUNGE KOREA

The Starlounge you envision can be an outpost of this open industrialization of K-Pop Global residencies for "musicians" (not K-Pop idols) Multinational collaborative creative studios A platform for K-Pop musicians that enables music videos, performance videos, and independent music distribution support.



STARLOUNGE musician

















K-Pop is a successful export content and a symbol of Korean soft power, but industrially, it is trapped in a closed structure centered on a few big agencies. As you said, the concept of industrialization is not just about going out into the world, but should be premised on openness and scalability, allowing more people to participate in production and consumption.

Excessive barriers to entry The cost of making a debut, the length of training, and the selection process by agencies make it impossible for the average musician.

Vertical structure centered on agencies The production, distribution, and marketing are monopolized by agencies, and musical diversity is decreasing.

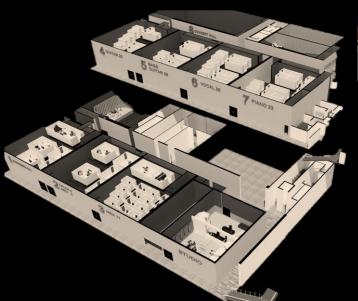
Lack of collaboration among global musicians Although collaboration with overseas artists is increasing, it is mostly at the level of 'featuring' and 'co-creation' is rare.

Too much performance-oriented, more idol-centered than musician-centered, more focused on entertainment than musicianship and message.

Open platform model for industrialization of K-Pop 1. Establishment of K-Pop exchange hubs (Ex. **STARLOUNGE KOREA)**

- -Collaboration space and production network hub for local K-Pop musicians and global musicians -Musicians create songs, perform, and release music together, not just train.
- -Example: Indie K-Pop musicians from Seoul and Brazilian singer-songwriters release a joint song, just like Coldplay and BTS collaborate 2. Introduce the 'K-Pop Open Label System'
- -Release music without being affiliated with anyone and distribute it with video content K-Pop is musician-centered, not performance-centered, regardless of nationality or genre 3. Al+K-Pop Co-K-Pop is musician-Creation Platform
- -Introducing AI composition/mixing tools into the music production process → Significantly lowering the barrier to entry
- -Overseas artists can create K-Pop-style results without Korean musicians 4. K-Pop Musician Certification
- System -Trust system based on co-creation and distribution experience rather than traditional auditions
- -The name "K-Pop musician" is determined by output and collaboration history, not nationality

STARLOUNGE musician









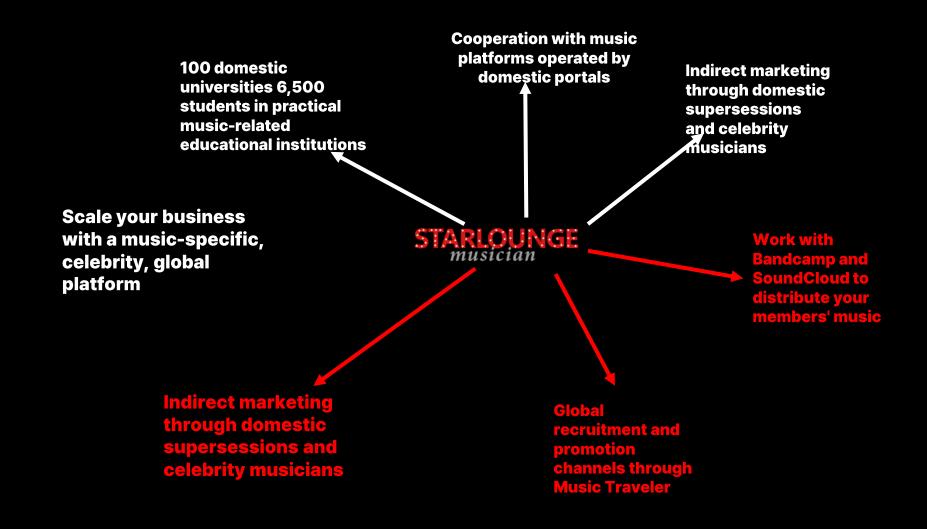














Existing labs

There is only a practice room. small. expensive. dirty. backward.

WHY STAR LOUNGE

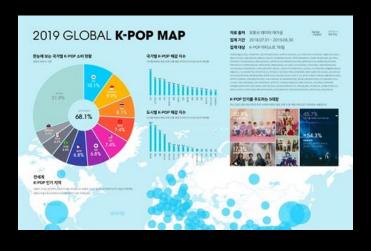
Starlounge

There's no place like it in the world Well put together Value for money Clean, hotel-style service Modern, world's largest, world's best





TARGET ANALYSIS



- -1 million people
- · -Huge financial burden
- -Long hours of practicing and waiting
- · -Rely on your own judgment

The number of aspiring musicians who dream of making it big is one million.

According to "Idol Yearbook 2015" published by Idolology, a web magazine specializing in idol music criticism, only 60 teams (324 members) debuted in 2015.

Aspiring idols have to overcome hundreds of times more competition to become trainees at major agencies like SM Entertainment, YG Entertainment, and JYP Entertainment.

With KPOP's influence spreading to Southeast Asia and the Middle East, there is nowhere to go but Korea.

STARLOUNGE cinefarm



A multichannel, multicultural platform for movie theaters that are crumbling under the OTT onslaught

A movie theater as a passive device in an industrial screening room, an active production base for urban agriculture, and a brunch cafe with organic food based on urban agriculture, a local food market that sells urban agriculture products, and a locally based community that encompasses them.

"Cinefarm"







Purpose and direction of the business

1 Supply organic vegetables and fruits using agricultural silicon water to local markets and serve them
 2 Brand and sell drinking silicon water (used in coffee and food) 3 Sell drinking silicon water and
 existing low-cost cosmetics Colaboro beauty products

Star Lounge Periodic supply to all brand business locations Local market - utilizing agricultural faculties High-value-added vegetables and fruits brunch Café - drinking silicon water food processing sales Collaborative community - selling existing low-cost cosmetics and mixed cosmetics

Merry Ponic

- 1. 1 Hydroponic = Hydro (water) + ponic (cultivation) a way of growing with water 2
- 2. 2. agricultural technological perspectiveTerms with the root "ponic" often refer to urban, smart farming methods that are not soil-dependent or resource-efficient, as opposed to traditional agriculture.
- 3. 3. cultural and social perspectivesToday, words with "-ponic" are often used as a symbol of high-tech, sustainable, and futuristic agriculture.In startup pitches, "hydroponic farm" is not just about growing water, but also about smart monitoring, automation, and carbon reduction.



Define the problem Theaters in the city

Is it sustainable anymore? Average theater occupancy rate below 20% Online streaming growth reduces audiencesLeaving downtown vacant spaces and stagnating local commerce

SolutionTransform the theater into an ESG smart farm + brunch cafeFarm - urban carbon reduction, food brunch cafe - experiential folk culture, healthy folk culture - local economy revitalizationEducational and experiential program - sustainability education hub

Business ModelDiversified Revenue StructureRevenue Stream

Description Wholesale and retail sales of hydroponic produce vegetables and herbs Brunch cafe premium menu and beverage sales Local market produce, processed products, and branded goods sales Experience and education programs Paid tours, workshops, and educational experiences Private events Farm-to-table dinners, cooking shows, and corporate events

Market OpportunitiesSmart farm market: average annual growth rate of 13.4%Local food trend: increasing number of health/environmentally focused consumersUrban regeneration support policies:

Possibility of public funding and tax supportESG investment expansion: Preference for social value-based investment

Competitive Advantage ✓ Recycling of existing theater infrastructure - lower investment costs ✓ Convergence space of production, consumption, and education - unique differentiation ✓ Real-time growth data - QR tracking - supply chain transparency ✓ ESG certification goals - maximize investor trust



What the movie theater transformation means

Movie theaters are inherently spaces for collective passive consumption.

People gather in a dark space to consume emotion by looking at light (a movie).

The interior of the theater is designed to maximize visual stimulation and minimize the rest of the senses.

A hydroponic farm, on the other hand, is a space for the continuous production of life.

Light is not just illumination, but a source of energy that sustains life. Temperature - humidity - carbon dioxide concentration - hydration are all set up to precisely control the growing conditions. In other words, the theater can be seen as an "extreme of sensory blocking" and the farm as an "extreme of ecological conditions".

When you combine the two:

"the irony of the transformation of a space of sensory consumption into a space of life production", which in itself can be a cultural and philosophical installation.

ESG Values Environment: Urban Agriculture - Carbon Reduction - Circular Economy Society: Job Creation - Food Innovation - Community Engagement Governance: Data disclosure, sustainability



Space utilization

Theater Smart Farm + Brunch Cafe + Local Market Model

The lunch cafe + local market model is innovative in both space and revenue structure.

Spatial organization ideas

- 1 Staircase Cultivation ZoneInstall a hydroponic tower at the location of the existing movie theater seats, which can be used as a demonstration (showcase) space for the production process.
- 2 Brunch Café ZonePlace a brunch café on the top floor or in the lobby, where vegetables, herbs, and microgreens grown here can be used immediately.

Transparent glass allows diners to view the growing space (experiential dining).

3 Local Market ZoneRenovate the entrance to the theater into a 'Market & Plant Shop'. Sell harvests-local products-collaborative products with farmers. Encourage immediate purchase of the same varieties of vegetables tasted in the cafe.

2. Consumer Experience PerspectiveTheatrical Immersion

A new experience for visitors to "theater" agriculture. Transparency/trust: see how food is produced and eat it. Education/experience: bring kids to understand smart farms. This is not just a "farm cafe," but a unique space where "agriculture becomes both performance and content.

Diversify revenueYou can diversify your revenue streams as below:

- ✓ Produce revenueHarvest daily and sell at local markets.
- **☑** Brunch revenueFresh organic menu (salads, smoothies, sandwiches) with premium pricing.
- **☑** Experiential/educational programsFamily, school groups, corporate workshops.

Branded merchandiseSelf-grown brands (packaged goods, seed kits). Subscription veggie boxes.

Event rentalsFarm-to-table dinners, cooking shows, eco-themed events.

. Unconventional visualsThe theater is originally a "passive consumption space", but now it is transformed into a "circular space of production+experience+consumption". Philosophically speaking: "If in the darkness of the theater we watched movies by shining light, now we nurture life by shining light." This kind of storytelling maximizes the appeal to consumers.

The value of theater smart farms + brunch cafes + local markets from an ESG perspective



1. 1 Environment ☑ Food production in the cityMinimizing food mileage (transportation distance) by using urban theaters, contributing to reducing carbon emissionsRecycling (remodeling) of existing buildings, lowering the environmental burden than new construction.

Energy EfficiencyEnergy optimization with LED lighting and smart sensors.

Carbon absorptionPurifying indoor CO₂ and improving air quality through photosynthesis.

- Resource recyclingRecycling food by-products from the brunch cafe into smart farm compost or bioenergy resources.
- 2 This space is not just a 'farm', but also serves as an "educational platform for consumers to experience and consume sustainability".
- 3. Social ☑ Community contributionCollaborating with local farmers and workshops in local markets, revitalizing local economies through farmers' market platforms, and creating jobs for smart farm operations and management, café staff, and educational experience guides.

Food culture innovationConsumers can see the production process transparently and consume food with confidence.

Community HubBrunch cafe as a local hub for community meetings, school and group tours, and ESG programs. Unique Perspective "Transforming a passive entertainment space into a productive hub for community engagement" is a powerful social innovation story in itself.

Governance Transparency and trustDisclosing real-time growth and harvest data. Providing consumers with QR codes for the food supply process. Managing origin and production history.

✓ Internalization of sustainability management philosophy, enhancing corporate brand value, appealing to ESG investors, and linking to RE100/carbon neutral certification.

Risk diversificationDiversify risk from traditional theater revenues to agriculture, food, beverage and experience revenues. Unique perspectiveThe narrative of moving away from the "darkness and one-wayness" of the theater to an "open, transparent and participatory" operating structure creates strong brand credibility.

Comprehensive ESG Value Summary This project is not just following ESG trends, but can be a leading example of transforming an urban idle asset into the heart of the circular economy.

These integrated values are an evolutionary model of ESG:

Addressing the climate crisis (carbon reduction and urban agriculture)

Innovating healthy food

Revitalizing local economies

Changing consumer perceptions through education and experience

Transparent supply chain and sustainable management.

STARLOUNGE CineFarm



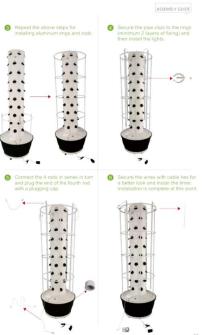


After completing the installation of the system without the light tower, you will need to place the aluminum ring through the tower on the bucket lid and insert the short aluminum rod into the hole in the ring.



Insert the long aluminum rod into the short aluminum rod.









STARLOUNGE women



A multichannel, multicultural platform for working mothers who are freed from childcare

A multichannel multicultural platform for work, rest, education, exchange, self-development, relaxation, etc. for women in their 40s and 70s, mainly housewives, who used to visit only large cafes.

"STAR LOUNGE WOMEN"





An emotional community for women, by women

A multicultural space for women who are tired of their daily routine and thirsty for the world they are creating An emotional multicultural community with food, beauty, art, reading, movies, coffee and desserts, and life shots and scenes everywhere.

Offline Subscription
Service Member-only
space.
Offline Tour Online Fac

Offline Tour Online Easy Signup 365 days a year, 24/7 Free access to all facilities Members with a paid subscription can use all facilities free of charge.



"An emotional community by women for women"

A multicultural space for women who are tired of their daily routine and thirsty for the culture of the world they are creating. Food, beauty, art, reading, movies, coffee and desserts, and life shots and scenes everywhere

"STAR LOUNGE WOMEN"

is an emotional multicultural community.

STARLOUNGE women





















STARLOUNGE

women

1. 1 screen golf 2. yoga pilates 3. billiards 4. hobby room, piano practice room
 5. book cafe 6. healing space (massage chair) 7. small movie theater 8.
 music room 9. bakery cafe 2 10. 3 kitchens and dining areas

It is a space where residents can bring food ingredients to cook, eat, and interact with each other, and various parties and multipurpose halls are available.

A somewhat cramped but productive studio space for Mamacafe podcasters and YouTube creators. A book cafe where you can meet with books in a quiet atmosphere and an exchange space where you can talk over coffee. Provide a healing space to rest and recharge, your own personalized powder room, and hotel-quality amenities that are hard to find at home.

4.8 meters Located on the ground floor for noise and member reception











STARLOUNGE Classic



A multichannel, multicultural platform customized for 15 million male **ACTIVE SENIORS**

in their 50s and 70s who have nowhere to go and nothing to do after retirement.

A new daily routine for 150,000 people, 1% of 15 million people, with spaces and services for healthy sports, relaxation, reading cafeteria, hobbies, work, lectures, etc.





Baby boomers' cultural consumption tendencies

The more cultural capital baby boomers have, the more diverse and extensive their cultural consumption. In a study based on this theory, the cultural capital variables of 'education' and 'attitude' were significantly related to the presence and frequency of cultural consumption. Among them, the cultural capital variable 'education' was related to the presence of popular culture and high-end culture, and the variable 'attitude' had a significant effect on both the presence and frequency of popular culture and high-end culture.

This suggests that baby boomers' cultural consumption is not exclusive to high-end culture based on their cultural capital, but rather diverse and open to both popular and high-end culture.

BabyBoomers' consumption of leisure culture

However, baby boomers are not currently enjoying a wide range of leisure activities. According to the Ministry of Culture, Sports, and Tourism's 2016 National Leisure Activities Survey (2017), both baby boomers in their 50s and 60s cited watching TV or listening to the radio as their favorite leisure activity. In addition, when it comes to weekday leisure activities, the 50s and 60s are more likely than other generations to choose shopping and eating out and strolling and walking as leisure activities. The survey also found that baby boomers would like to travel after retirement if they could afford it. At 85.2%, this is a significantly higher percentage. Baby boomers have also adapted to the digital landscape. According to the previous study, social media activity among those in their 50s and 60s was at 19.4% and 20.6%, respectively, the highest rates among all generations. In addition, according to the media panel survey, those in their 50s spent an average of 53.1 minutes per day on their devices in 2011, up from 53.1 minutes in 2010.







COMMUNITY LIFE



















ZONE Private showers



RELAX **ZONE**

COMMUNITY ZONE

A small but mighty fitness

Yoga.Pilates.Stretching

A clean 50-person locker

Cooking Class Event Space



Comfortable living and

Smart workspaces



Recliner seating area



Private kitchens and dining

32" Large LCD International battalion

Sports bar

Hobby Room

STARLOUNGE

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스레드 : https://www.threads.net/ @starloungekorea?hl=ko

카카오채널: http://pf.kakao.com/_xknxmqn

유튜브 : https://www.youtube.com/

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